



## MINUTES OF SPECIAL MEETING OF THE COMMON COUNCIL OF YOUNGTOWN, AZ

FRIDAY, November 18, 2011, TOWN CLUBHOUSE, 12033 CLUBHOUSE SQUARE

1. Call to Order Mayor LeVault called the meeting to order at 6:05 p.m.
2. Roll Call Council present: Mayor Michael LeVault, Vice Mayor Jacob Duran, Councilmembers Margaret Chittenden, Dorena Mello, Shirley Oglesby-Gustafson, Susan MacKay and Judy Johnson.  
Staff present: Town Manager Lloyce Robinson, Police Chief Terry McDonald, Judge Lex Anderson, Prosecutors David Ledyard and Jason Eastman, Finance Officer Jackie Hoffman, Public Works Manager Jim Fox, Programs Projects Grants Manager Mark Hannah, Library Manager Heidi Speed, Court Administrator Diana Kutcher, Economic Development Consultant Gayle Cooper, Deputy Town Clerk Diane Cordova, and Town Clerk/Treasurer Letty Goldberg.
3. Pledge and Invocation Pledge led by Chief McDonald. Invocation offered by Vice Mayor Duran.
4. Business
  - A. Discussion and/or Action Re: Alternate plan for providing services: 1) Library, or 2) Court, or 3) Police in preparation for FY 2012-2013 Budget process. (ROBINSON)  
Town Manager Robinson
    - Commander Jerry Sheridan of the Maricopa County Sheriff's Office (MCSO) is with us this evening to provide information. Suzanne Ashmore, a numbers person from the Sheriff's office will be joining us shortly. Three years ago we started getting more serious about cuts to services or find new revenues. The voters turned down the primary property tax. Recently we surveyed our residents. We found out what they understood and what they wanted. We are looking at possible contracting of services and the potential savings.
    - Power Point Presentation – "Alternate Plan to Provide Services" (copy attached)
    - Library Services -The savings in contracting with the Maricopa County Library System would be the cost of salaries. The Town would still need to maintain the building and utilities.

Mayor LeVault

    - The Library building was built using CDBG (Community Development Block Grant) funds so if the building wasn't used for a library it would still need to be used for a public use. The Youngtown Library is surrounded by other branches in close proximity. The County just put a lot of money in the new Fairway Library and they have branches at 99<sup>th</sup> Avenue and Bell Road and in El Mirage.

Councilmember Mello

    - We will need to come back to this. We don't have all the facts. El Mirage did supply a staff member. The advantage of being a County Library is the additional services that we currently can't provide. Our volunteers do an awesome job. It is good that the Friends of the Library have a choice to join the County Friends of the Library or stay separate. Heidi needs to call and get more information. Everything stays the same, but we get more. With the County our Library will have to conform to their style.

Councilmember Chittenden

    - We are different from Sun City. They made a choice to lose their staff. More people are using the Kindle, the Nook and I-pods to download books.

Town Manager Robinson

    - We have to serve local people where they are. We do a brisk business in VHS tapes. We can look at this further down the road.

Councilmember Johnson

    - Council requests further information. Not get too deep until all the figures are in front of us. We can consider this when we are working on the next budget.

Councilmember MacKay

    - What are the hours of operations – County vs. Town?

Councilmember Oglesby-Gustafson

- Do I understand that they would take care of staffing but the Town would be responsible for utilities and maintenance of the building?

Vice Mayor Duran

- How many youth use the Town Library?

Library Manager Speed

- A large number of youth use the Bell Road County Library.

Town Manager Robinson

- Court Services – In May of 2010 we contacted Peoria regarding outsourcing the Court to see if we could save some money. Peoria Town Attorney sent us a list of 22 questions. We would have to adopt their policies regarding plea agreements, no traffic school, no pleading down DUI's, and the Peoria bond and fine schedules, and enhancement fees. We would also have to convert to doing police reports electronically. It did not seem to be a simplistic solution. Queen Creek contracts with MCSO for policing services and contracts with Gilbert for court services. We hoped for an easy way. We don't have any numbers for you.

Mayor LeVault

- My concern about giving up Court is Code – I fear it would not be aggressively pursued.

Town Manager Robinson

- We do supplement the Court operational costs. Jail and inmate costs are huge and we would have those even if we contracted with another Court.

Councilmember Chittenden

- Do I understand that with a traffic citation, fines would go to the contract court?

Judge Anderson

- We check to see who else has hold on a prisoner and release him to the other entity. Looking at local prosecution, another prosecutor may have different concerns.

Councilmember Johnson

- I hate the idea of losing our Court. With Code Enforcement our judge is tough on them. If we don't have Code we'll look really bad. I've a passion for how we look here. I'm against moving court services.

Town Manager Robinson

- With the Court, it's not so much cost as local control over Code.
- Town Prosecutors David Ledyard and Jason Eastman are with us this evening. Mr. Ledyard used to be the Town's Attorney.
- Police Services – Chief McDonald has analyzed our Police Department and has come up with Model A that would add an additional 8 Officers and Model B which would call for the contracting of police services. The projected costs for Model A include salaries and benefits.
- With the draft contract with MCSO there would be savings the first year and additional savings the second and possibly third year.

Ms. Ashmore

- Equipment can last 3 to 5 years depending on the type of equipment.

Mayor LeVault

- Last year's Reduction in Force (RIF) cut our Police Department by one-third – 4 officers. We would need to get our officer count back up for public safety and officer safety. Our officers are undermanned and undertrained.

Town Manager Robinson

- Capital costs – vests should be replaced every 5 years, also tasers and radios have a time to be replaced. We tried to get MDT (computers) for the vehicles. Our grant request was unsuccessful.

Ms. Ashmore

- MDTs cost about \$9,000 each.

Chief McDonald

- There is standard equipment needed for officer safety which carries over to public safety.

Town Manager Robinson

- Model B is the outsourcing of policing services at a savings of about \$400,000 the first year and \$600,000 the second year. Youngtown is looking at contracting for 1 beat which calls for five deputies and sergeant and lieutenant services. They have a formula for providing policing services.

Chief Deputy Sheridan

- The Sheriff's Office contracts with seven municipalities for policing services including where I live – Fountain Hills. Fountain Hills determined that the best option for them was contracting for policing services. A Beat is one officer 24/7 which equals five FTE (Full Time Equivalents) and costs \$691,122. One and one-half beats would cost about \$1 million. Some communities also contract for a full-time lieutenant or sergeant as well. Cave Creek and Carefree share expenses. The Sheriff's Office is flexible to the Town's needs. A beat is a package of services, not a physical location.

Councilmember Oglesby-Gustafson

- So Youngtown would have one beat?

Councilmember Chittenden

- Will we have an officer driving around or not? Some residents like to get to know the officers.

Chief Deputy Sheridan

- A beat is a services rather than a designated area. Five deputies will be assigned to patrol in Youngtown 24/7. Youngtown will not be a training ground. I have 25 years experience in contracting services. When first appointed to this division, I went to L.A. (Los Angeles) to see how they do their contracts. They have 50 contracts for policing services. Contracts for policing services put the Sheriff closer to constituents and Supervisor Max Wilson gets a close response. What the Town gets out of it is regionalization of law enforcement and the benefit of additional resources. Las Vegas Metro P.D. is the merging of the Las Vegas Police Department and the Sheriff's Office into one agency. MCSO has resources. We move Deputies so they don't get stale.

Mayor LeVault

- MCSO does our dispatching now. This would fold into the numbers.

Councilmember Johnson

- What about our building? Will your Deputies use it?

Chief Deputy Sheridan

- They will use the facilities to write reports and make phone calls. We will mimic P.D. as best we can. Captains go to Council Meetings and make reports to Council. Sheriff's Office already works regularly with your Officers and Fire District. It should be a simple and easy transition.

Mayor LeVault

- The regional concept as SCFD (Sun City Fire Department) works well.

Councilmember MacKay

- Does Model A call for one officer on patrol? The report from ICMA calls for two officers.
- Will Model A have MCSO come in as a backup?

Councilmember Oglesby-Gustafson

- What will be the response time on calls?

Chief Deputy Sheridan

- I haven't done a study of response times; however, it should be similar to what it is currently.

Town Manager Robinson

- The minimum standard to outfit a police officer is \$55,804.
- The operational issues are Public Safety, Officer Safety, staff to complete investigations, insufficient revenues to equip and train personnel, river bottom patrol, personnel to assess to deter drug activity and upgrading of records management and dispatch.
- The Small Cities Coalition PowerPoint slide shows small cities budgets with census population, cities with property tax and those without, cities with police/fire and contract services with MCSO. The City Tolleson has a \$44,805,763 budget, with a primary and secondary property tax. The Town of Youngtown has a budget of \$4,717,550 with no property tax.

Councilmember Johnson

- Tolleson has a primary and secondary property tax. Youngtown does not have a property tax. We cannot afford our police department.

Mayor LeVault

- We are policy makers as well as having fiduciary responsibilities for the Town's finances we are also fiduciaries of the public safety of our residents and Police Officers. The Chief has informed us that we are understaffed, underequipped and undertrained. Council must do something to correct it.

Vice Mayor Duran

- We need to see the writing on the wall and take action. We probably won't see a change in the economy for another three to four years. This is a business decision. I second my voice to Councilmember Johnson.

June Miller, Youngtown resident

- I have been a resident since 1994, been on past councils and have been the Police Commissioner for Youngtown. I would like to support the Police Department, however show me the money! There is a safety concern for the citizens and the officers.

Pat Druehl, Youngtown Resident

- I am a pioneer of Youngtown, 25 years. I am speaking on behalf of the Library. I am the president of the Friends of the Library. The library does service older individuals. The Maricopa County Library Volunteers do not interact with the public. We work at our library to assist the public. Maricopa County will not take us. There are other libraries around.

Dale & Debbie Bobo, Resident of Youngtown

- We have been living in Youngtown for 12 years and business owners for 4 years. We have reported to the Youngtown Police Department our neighbor, "Pete" as a drug dealer. This past Saturday, he was selling drugs, the police handled the situation. The police are doing everything they can. I've handled guns all my life. Just up to recently, I now have a loaded gun in my house. I have never had to have this before. I do not feel safe. Due to the drug house that is vacant, we know have bugs, the after effect of a drug infested house. My question, what is Youngtown going to do about it?

Mayor LeVault

- Staff and Chief please see to it that this is taken care of and place it on a work session agenda.

Jim Trolen, Youngtown resident

- I know that MCSO has Sun City posse. Why can't Youngtown promote a posse? Can't we look into a process to see what it will tak

Chief Deputy Sheridan

- MCSO, Sheriff Arpaio encourages posse. We have a strong presence in Sun City. We hope to have the same in Youngtown.
- MCSO does have the resources; narcotics investigators. Due to the 4<sup>th</sup> Amendment, drug houses are very difficult.

Mr. Trolen

- The Town has \$140,000 in the saving account, not spent, is it for capital expenses? There is the reciprocal borrowing fees, donations, never withdrawn, never spent. Interest rate is now less than half on these accounts. \$107,000 in developer impact fees. I know that the State has changed how it is to be spent; parks, police and library use only.

Mayor LeVault

- These are restricted funds. Some LGIP accounts are restricted. The Library savings is being held in reserve for an emergency, such a new roof or other major expense.
- We are planning for the Town's future so that it won't be doom and gloom. Bankruptcy is not an option.

Town Manager Robinson

- \$1,700,000 savings in the General Fund LGIP account.

Mayor LeVault

- Town bankruptcy is a possible scenario if we don't do something now. This planning is to prevent that from happening. The Community Facilities District (CFD) is a separate entity in Agua Fria Ranch. The CFD has bonds that were issued to pay for infrastructure. It is not part of the Town budget.

Eva Ferrara, Youngtown resident

- I have been a resident in Youngtown for 5 years. I have worked at the library. I am learning about the residents around me. Why is it that you create a new position?

Orville Druehl, Resident of Youngtown

- I was part of the Visionaries Committee, now I wonder why I was even part of it. After seeing the figures, why can't we cut salaries and personnel? When businesses are suffering they first look at salaries. The town is paying 50% into salaries. For the last 4 years I've been listening to the talk about needing more money, is it money for salaries? Some residents are working two jobs to keep their families in tact. People are moving away; they can't afford the rent.

Mayor LeVault

- Expenditures have been reduced every year. Council and staff have been very careful and frugal – good policy and good expenditures. If you go too far in reducing salaries you can't attract and keep qualified personnel. Staff has done a good job in containing costs. This economy is not unique to Youngtown. Fifty percent of the homes are not owner occupied. It is tragic for people put out on the streets.

- We asked voters to approve a property tax and they said "Hell No". We have reduced spending by 20% and tried other ways to be more efficient. We formed a Special Street Light Improvement District in the north part of Town to cover the costs of energy for the street lights. That will make \$70,000 available in the budget for street repairs. The Town is still going to need a property tax down the road. We are trying to provide services without unduly burdening our residents.
- Youngtown is at the bottom of the wage scale. No Department is autonomous. It is all or none. Council would be remiss if it did not look at every area of expenditure and that is why we are looking at three separate service sectors.

Councilmember Johnson

- I think we need to come back during the budget process to discuss the library and court.

Motion directing Town Manager Robinson to negotiate a contract with Maricopa County Sheriff's Office and bring it back to Council for possible action on December 1, 2011 - Councilmember Johnson

Second - Councilmember Mello

Motion passed unanimously on a roll call vote

B. Discussion and/or Action Re: Possible revenue sources including a primary property tax, reduction of services, and consolidation of services with other governmental agencies. (ROBINSON)

Mayor LeVault

- We've discussed the issue of a primary property tax. January 5, 2012 is the last Council meeting for Council to consider referral to a May 2012 Special Election. I'm hoping that we can push that option back.

Town Manager Robinson

- Update on Community Development Block Grants (CDBG). We have been notified that the application process for CDBG grants for Fiscal Year 2012-2013 has been suspended. We were preparing a grant application for Phases 3 and 4 of the Fire Flow project. CDBG Project Manager Sharon Sanders is retiring at the end of December.
- Fire Flow Phase II to be completed this Fiscal Year will complete the Fire Flow upgrades to south of Alabama Avenue.

Mayor LeVault

- For the future all bets are off. Fire Flow Phases 3 and 4 are in jeopardy. Revenue sources continue to be an issue. The State Legislature wants more of our funds. They continue to adjust formulas and they have reduced Developer Impact Fees and placed restrictions on their use.

Councilmember MacKay

- I respectfully disagree with the Mayor regarding a property tax. Prior to the survey, many residents didn't know the Town's situation. A property tax proposal might do better on the ballot now. Let our residents decide the Town's fate. Council would be derelict in their duty not to do everything possible for the Town's future.

Mayor LeVault

- Council is a policy-making body that is political in nature. There is a danger in overreaching politically. We have to be thoughtful and look at this realistically. We govern at the will and whim of the people. We don't want to render ourselves ineffective. We will have to face the question again, but should push it down the road for now.

Councilmember Johnson

- I agree with what Councilmember MacKay said but I also hear what Mr. Druehl said about looking at people who can't afford anything extra on their plate.

Councilmember Mello

- We have to look at a property tax again.

Councilmember Chittenden

- Residents expressed they wanted local control. There is a price that comes with it. We need to look at every option. We have to look at alternatives for policing services. I now have a school tax and I work three jobs, but I understand that we need a property tax.

Mayor LeVault

- Consensus is to return property tax to the December 15 agenda for further discussion.

- C. Discussion and/or Action Re: Approval of a new Town position Public Safety Manager acting as liaison for policing services, fire services, and code enforcement services.

Town Manager Robinson

- We have twisted and turned and shook things up. I was directed to investigate alternative policing services. I am recommending creation of a Public Safety Manager position to liaison with the agencies providing policing services and fire services. They would also supervise Code Enforcement to keep it on target or enhance it. The position is exempt and at the same level as other management positions. It does require police officer certification for arresting capabilities and signing violations for Code Enforcement. This is based on a proposal from International County and City Manager Association (ICMA) in 2009. We already have a strong relationship with the Sun City Fire District. This position is not in addition to the Police Chief. The cost is included in the proposed costs.
- Mark Hannah is our Emergency Management Coordinator. He has the Emergency Operations Center up and running. The Town recently participated in a drill with Maricopa County where the Sun City Fire District teamed with us.

Chief McDonald

- I've been losing a lot of sleep over the safety of our officers. This is a small department and it is difficult to maintain specialized training. We recently had a Youngtown crime spree. It was hard work but someone went to jail for each of those crimes and a missing person was found. Some old friends of mine helped us get some leftover grant funds. Like Mike Frasier said "You have to keep moving forward." I am proud of the individuals who work here, but it is not safe for us to proceed. I presented to Council two plans – Model A and Model B and I recommended a level of expertise needed for this Department. I want to thank everybody. I regret leaving but with head held high I will move on to other challenges.

Mrs. Druehl

- What has gone wrong? There have been more new positions since Lloyce Robinson was hired as Town Manager and she convinces people how it has to be. Do a hiring freeze and a salary freeze. Every business looks at payroll when money is tight.

Mr. Trolen

- I didn't have a clue about this position and how it fits in. We have a Grants Manager, a Public Works Manager, and you are adding a Public Safety Manager. What are we buying? Last time it was a threat now the residents don't care.

Vice Mayor Duran

- Just because a property tax goes on the ballot doesn't mean it will go anywhere. I don't want a property tax, either.

June Miller, Youngtown resident

- Will MCSO do Code Enforcement? We need our Code Officers. The Town is getting tacky. We need somebody to write tickets.

Chief Deputy Sheridan

- MCSO can and has done Code Enforcement. For most of our contracts we don't do Code Enforcement. We find it is usually more efficient to have the municipality take care of Code Enforcement. Certified Officers tend to hate Code. They just want to get the bad guys. You are better off having some one that it's their job to do Code and they are proud of it.

Town Manager Robinson

- If the Public Safety Manager is not in place it falls to the Town Manager. This position is a good fit for moving forward.

Mayor LeVault

- Assuming that we create this position, it is not an increased cost from savings. Code Enforcement is the key in this community.
- Chief McDonald's last day with Youngtown is November 27. He is moving across the river to El Mirage to the second in command in their Police Department. His decision has nothing to do with our Police Department. Chief, thank you for your service.

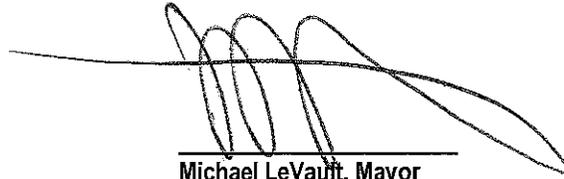
Chief McDonald

- Thank you. It has been a pleasure to work with Staff. It was a difficult decision. From Day 1 I told Town Manager Robinson and Mayor LeVault that I would do what I could for the Police Department. The Library is a wonderful amenity. I was very concerned about the safety of the Police Department. With current staffing you need to stop and regroup and pursue funding.

Motion to approve new Town position Public Safety Manager – Councilmember Oglesby-Gustafson  
Second – Vice Mayor Duran  
Motion passed unanimously on a voice vote

**Adjournment.**

Motion to adjourn – Councilmember Chittenden  
Second – Vice Mayor Duran  
Meeting adjourned at 9:00 p.m.



A handwritten signature in black ink, consisting of several loops and a long horizontal stroke extending to the left.

Michael LeVault, Mayor

**Attest:**



A handwritten signature in black ink, appearing to read 'Letty Goldberg'.

Letty Goldberg, Town Clerk

Minutes approved at the December 15, 2011 Regular Meeting.

# **TOWN OF YOUNGTOWN ALTERNATE PLAN TO PROVIDE SERVICES**



**LIBRARY  
COURT  
POLICE**



***November 18, 2011***



# LIBRARY SERVICES



## YOUNGTOWN LIBRARY STAFF & VOLUNTEERS



- Staff – 1 full-time manager and 1 part-time clerk; 60 hours/week - \$62,544 (salary/benefits)
- Volunteers – 14; 3 hour shifts each = 42 hours/week
- Volunteer numbers are dwindling; staff fills vacancy and/or support at the desk-unable to complete routine responsibilities. Concern future will realize less or no volunteers. In 3 years have lost 1/2 volunteer force.
- Future issue: Additional part-time clerk (*\$16,584-salary/benefits*)



# MARICOPA COUNTY LIBRARY DISTRICT



- Maricopa County Board of Supervisors-Contact Max Wilson
- Director Cindy Kolaczynski
  - **Sun City Fairway Library is within 1.7 miles of Town**
  - **Youngtown would be considered a Maricopa County Library Branch**
  - **Increased Resources**
  - **Customized Town Library would be structured as a County Library**
  - **Mid-FY Cycle**
- El Mirage Councilmember Roy Delgado is on the Citizens Advisory Committee-appointed by BOS



## MARICOPA COUNTY LIBRARY BRANCHES



Aguila

Fairway (Sun City)

Gila Bend

Guadalupe\*

Litchfield Park\*

Northwest Regional

Queen Creek

Southeast Regional

White Tank

El Mirage

Fountain Hills

Goodyear

Hollyhock

North Valley Regional

Perry Branch (Gilbert)

Robson

Sun City (Bell)

*\*No property tax*



# FRIENDS of the LIBRARY

## TOWN

- Operates as a 501 (c) (3)
- Acts as a support, fund-raising group for the Library-independent of the Town government structure
- No change

## COUNTY

- Operates as a 501(c) (3)
- Remain intact
- Under umbrella of County Friends of the Library “OR”
- Continue as independent group



# LIBRARY – COST ESTIMATES

## TOWN

- FY 2010/11  
\$81,002 - \$70,352
- FY 2011/12-1<sup>st</sup> Qtr.  
\$92,844 - \$22,208

1.5 Staff, 14 Volunteers

Full support responsibility-  
costs and staffing

## COUNTY

- Responsible for all costs except utilities, building maintenance
- \$13,575 costs-2010/11
- \$56,777 savings-2010/11

Shared costs/no Town  
staffing responsibility



# COURT SERVICES



# MUNICIPAL COURT



- Court operates under the direct supervision of the Magistrate and regulatory guidelines of the Arizona Supreme Court.
- Town has limited jurisdiction: Court staff functions under Town personnel and financial guidelines.
- Town does not have authority over Court operations.
- Town receives revenue and annually supplements Court operations
- 1 Magistrate-\$36,851, 1 Administrator-\$54,557, Clerk (Part-time)-\$18,149 (Salaries/Benefits)



# MUNICIPAL COURT



City of Peoria – May 2010

- Non-conclusive



# MUNICIPAL COURT

## YOUNGTOWN

### EXPENDITURES/REVENUE

- FY 2010/11 – *Exps*  
\$239,602 - \$168,992  
*Rev* - \$165,476 - \$95,278  
Supplemented Court \$73,714
- FY 2011/12-1st Qtr.-*Exps*  
\$186,839 - \$43,694  
*Rev* - \$123,500 - \$18,264

## PEORIA

- May 2010 survey sought estimate-no final figures
- Evaluation w/22 survey questions
- Concern w/jail, inmate costs
- Required to adopt Peoria fees; Code



# POLICE SERVICES



# POLICE SERVICES



## COMPARISONS

**Current - \$1,476,978**

**Model A - \$1,697,727**

**Model B - \$1,066,933 (1<sup>st</sup> year), \$850,398 (2<sup>nd</sup> year)**

**Savings(Current vs. Model B)-\$410,045 (1<sup>st</sup>)  
\$626,580 (2<sup>nd</sup>)**



# POLICE SERVICES



## CURRENT STRUCTURE AND COSTS

### FY 2010/11-Budget

- PD \$898,195
- PD Grants \$127,600
- Total Police Services \$1,025,795
- Total Code Enforcement \$52,932 **\$1,078,727**

### FY 2011/12-Budget

- Police Department \$1,195,211
- PD Grants \$202,000
- Total Police Services \$1,397,211
- Total Code Enforcement \$79,767 **\$1,476,978**



# POLICE SERVICES

## Proposed Model A

- **\$1,697,727**
- Increase PD personnel from 11 to 19
- Add Lt., Sgt., 2 Detectives, 4 Officers
- Include Code Enforcement \$79,767

## Proposed Model B

- **\$1,066,933-1<sup>st</sup> Year**
- **\$ 850,398-2<sup>nd</sup> Year**
- Proposed Contract
- Public Safety Mgr., 1.5 Code Enforcement Officers
- \$0 - SCFD Services

# POLICE SERVICES



## FY Current

- **\$1,476,978** - FY 2011/12
- Includes PD, PD Grants, Code Enforcement
- 1 Chief, 3 Sgts., 4 Officers, 1.5 Investigators, 1 Admin., 1 Part-time Management Assist., 1.5 Code Officers

## Proposed Model B

- **\$1,066,933-1<sup>st</sup> Year**
- **\$ 850,398-2<sup>nd</sup> Year**
- Proposed Contract
- Public Safety Mgr., 1.5 Code Enforcement Officers
- \$0 – SCFD Services



# POLICE SERVICES



Minimum standard practices to outfit a police officer

- Doesn't include field training (FTO)-2 officers
- Uniforms w/nametags, boots, badge-\$995
- Leathers/webbing-\$389
- Equipment - \$9,120
- Vehicle completely outfitted is \$45,300

Total cost \$55,804 per officer\*

\*Estimate and w/o salary and benefits



# POLICE SERVICES



## COMPARISONS

**Current - \$1,476,978**

**Model A - \$1,697,727**

**Model B - \$1,066,933 (1<sup>st</sup> year), \$850,398 (2<sup>nd</sup> year)**

**Savings(Current vs. Model B)-\$410,045 (1<sup>st</sup>)  
\$626,580 (2<sup>nd</sup>)**



# POLICE SERVICES



## Operational Issues

- **Public safety**
- **Officer safety**
- **Staff to complete investigations**
- **Insufficient revenues to equip and train personnel**
- **River bottom patrol**
- **Personnel to assess and deter drug activity**
- **Upgrade records management and dispatch**



# SUMMATIONS



# SMALL CITIES COALITION



ENTITY	CENSUS	AREA	PROP TAX	POLICE/FIRE	FY BUDGET
Youngtown	6,154	1.12	No	Police; Fire (SCFD)	4,717,550
Carefree	3,358	8.5	No	MCSO; Fire (Rural Metro)	6,084,833
Litchfield Park	5,467	3.5	No	MCSO; Fire (Goodyear)	7,100,438
Guadalupe	5,540	0.667	No	MCSO; Fire	10,322,615
Paradise Valley	12,810	16	No	Police & Contract w/Phoenix Fire	14,479,145
Gila Bend	1,932	71	Primary	MCSO; Fire	18,728,677
Cave Creek	5,005	31	Secondary	Town Marshal; Fire private subscription	22,438,584
Wickenburg	6,353	15.9	Primary	Police & Fire	26,495,897
Tolleson	6,573	6	Primary & Secondary	Police & Fire	44,805,763

# TOWN OF YOUNGTOWN ALTERNATE PLAN TO PROVIDE SERVICES

**LIBRARY - \$56,777**

**COURT - \$73,714**

**POLICE - \$410,045 (1<sup>ST</sup> YR)  
\$626,580 (2<sup>ND</sup> YR)**

*November 18, 2011*

*Lloyce Robinson, Town Manager*

